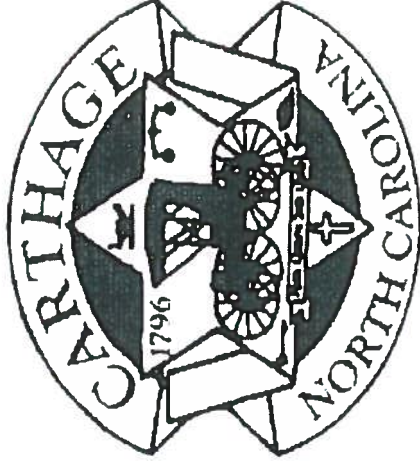


# **Town of Carthage**

## **State of the Town Report**

**Board of Commissioners**  
*Planning & Budget Workshop*



March 2, 2019

## **Town of Carthage**

**Mayor Lee McGraw**

**Mayor Pro-Tem Milton "T" Dowdy, Jr.**      **Commissioner George Wilson, Jr.**

**Commissioner Christopher Nance**      **Commissioner Jimmy Chalfinch**

**Commissioner Marvin Phillips**

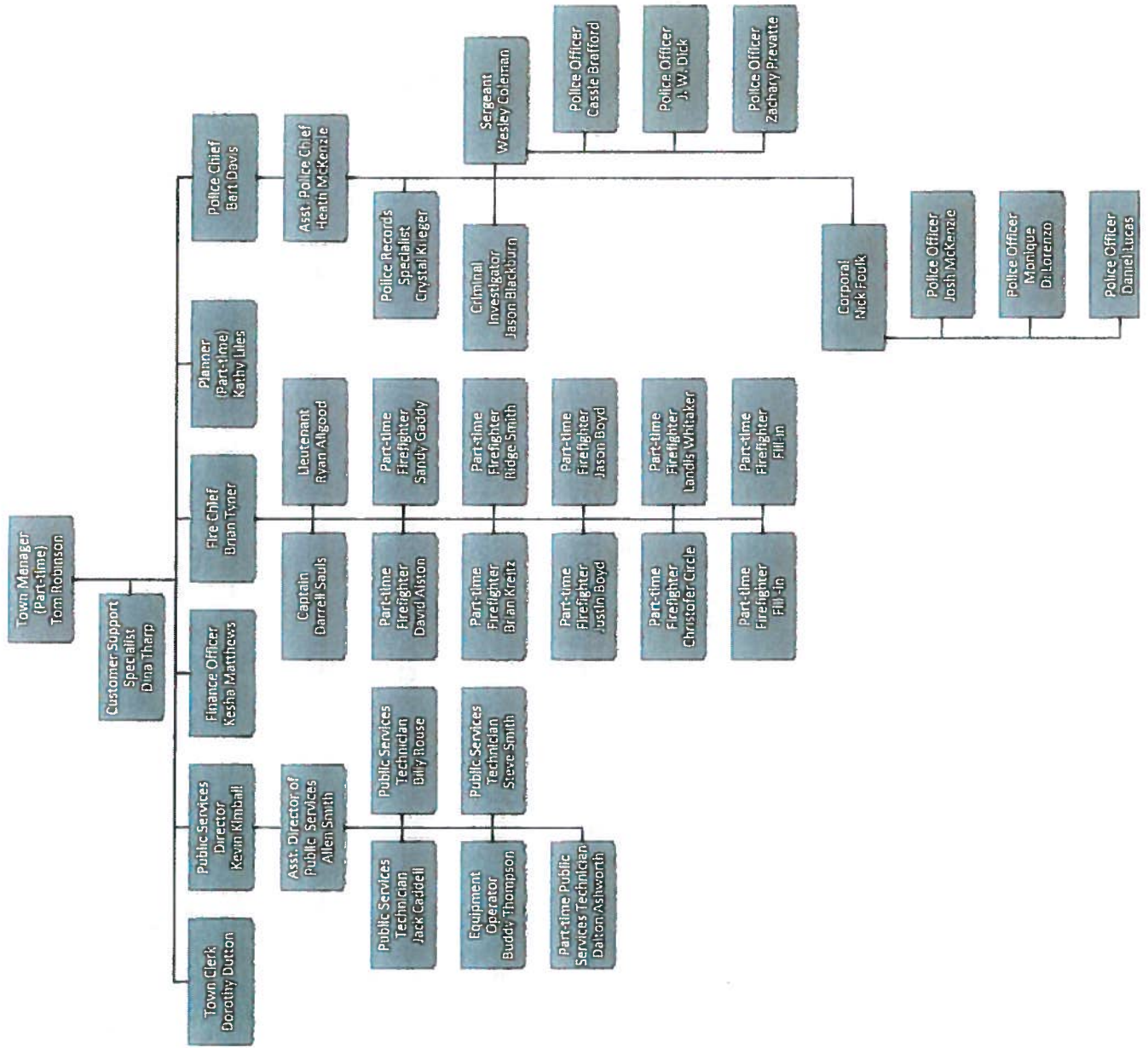
**Tom Robinson, Town Manager**

**Dorothy Dutton, Town Clerk**      **Kesha Matthews, Finance Officer**

**Bart Davis, Chief of Police**      **Brian Tyner, Fire Chief**

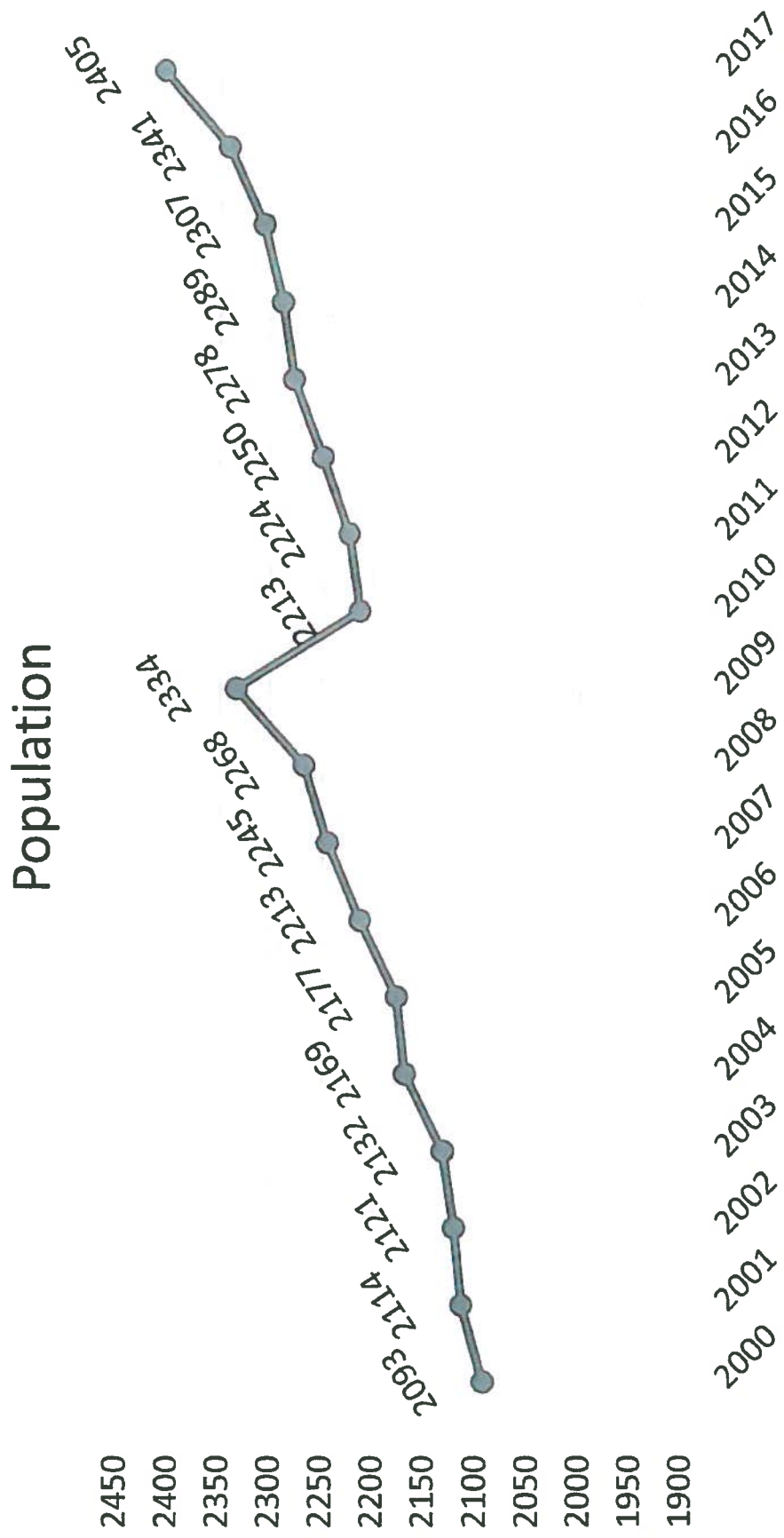
**Kevin Kimball, Director of Public Works**      **Kathy Liles, Town Planner**

**TOWN OF CARTHAGE STAFF**  
**(24 Full-Time, 13 Part-time)**



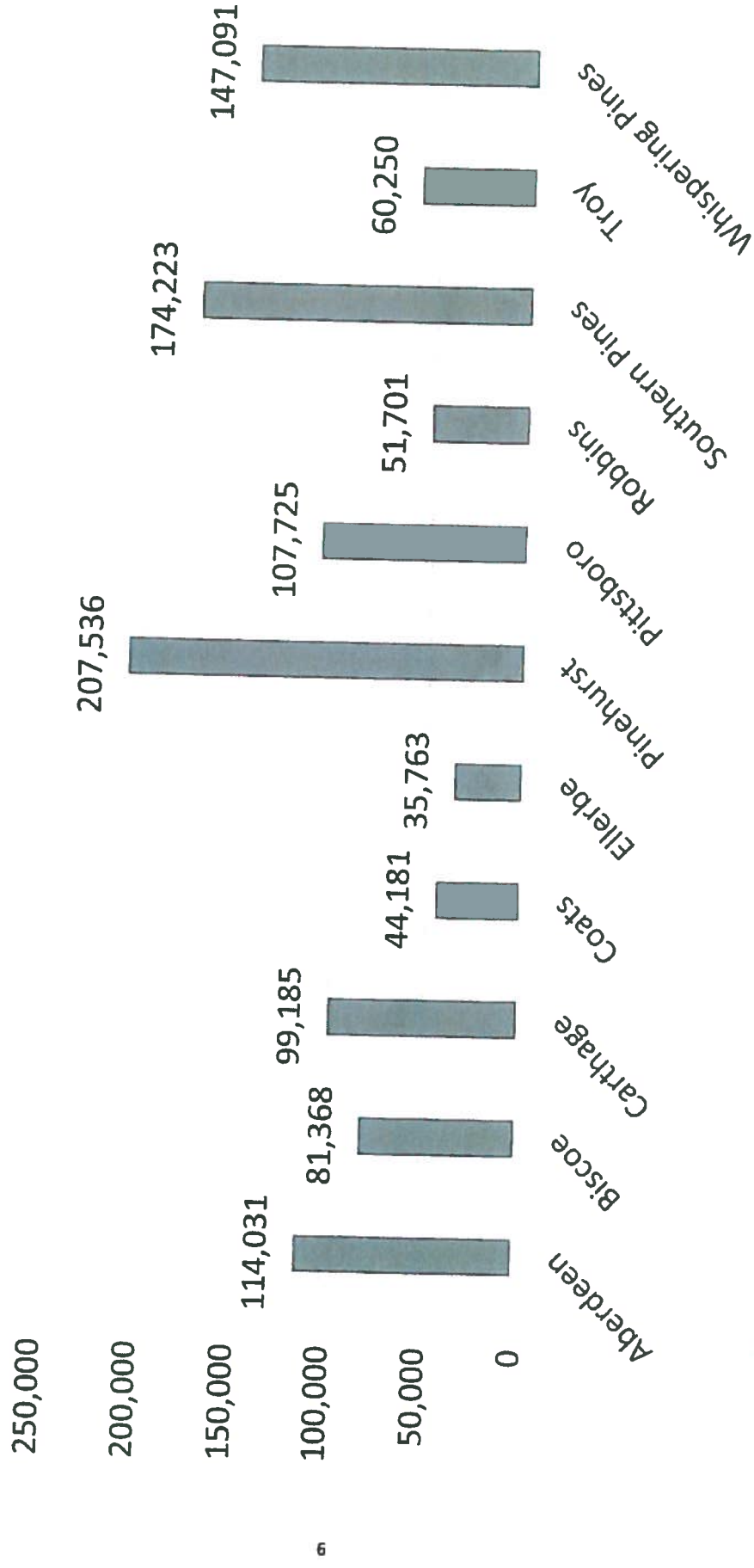
## Added /Deleted Staff Positions

- 2012-13
  - Abolished Assistant Director of Public Works
  - Maintenance Worker III
- 2013-14
  - Town Manager (full-time to part-time)
  - Police Officer
  - 2 Full-time Firefighters (SAFER Grant)
  - 4 Part-time Firefighters (SAFER Grant)
- 2014-15
  - Planner (part-time)
- 2015-16
  - Re-established Assistant Director of Public Services position
- 2016-17
  - Abolished 2 Part-time Firefighter positions (SAFER Grant)
- 2017-18
  - Re-established 2 Part-time Firefighter positions
  - Established Part-time Public Services Technician position
  - Hired Police Officer in position that was added in FY 2013-14
- 2018-19
  - None



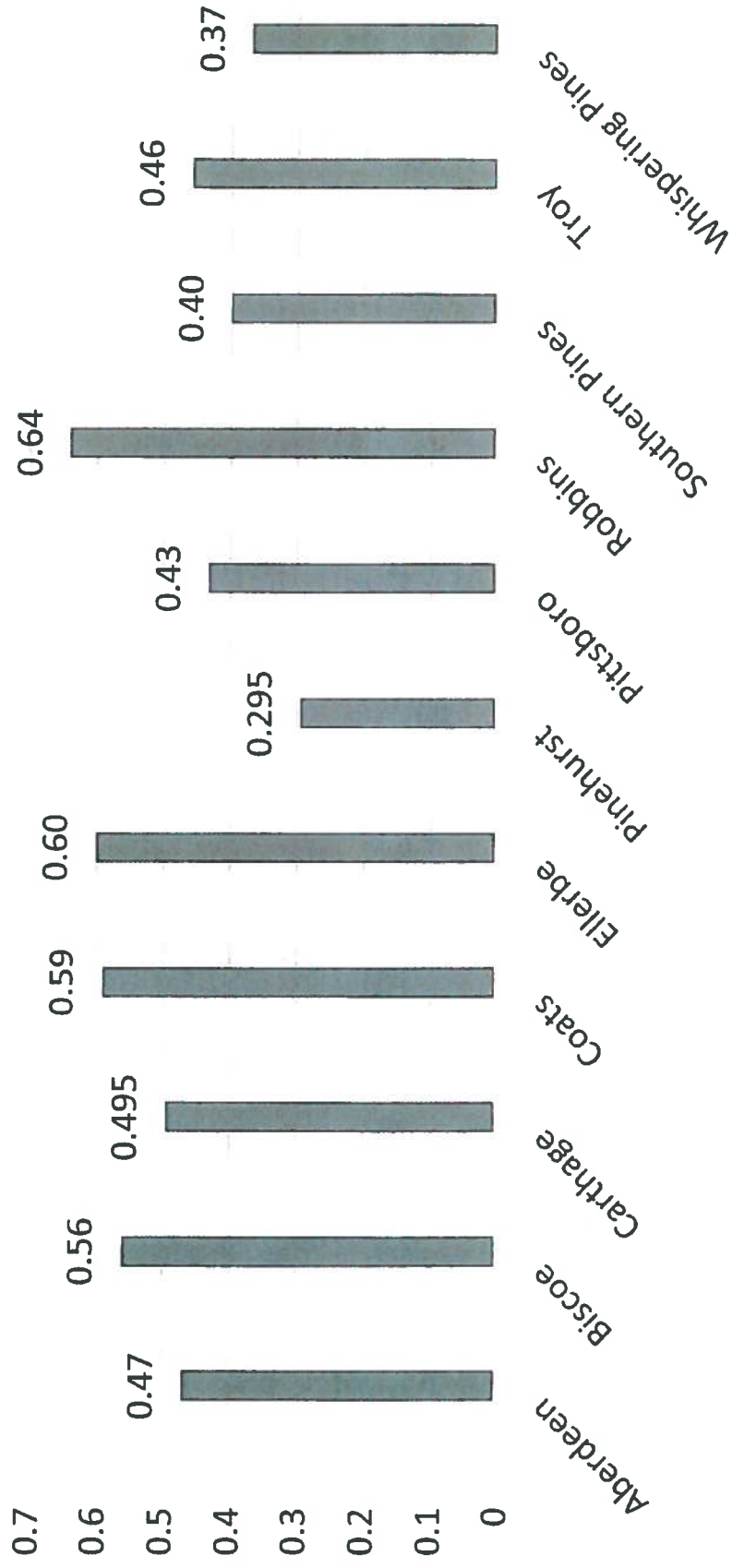
The sharp decline in population in 2010 is due to receiving information from the US Census. Population totals effect population distributed revenues, like sales tax.

## Tax Base Per Capita

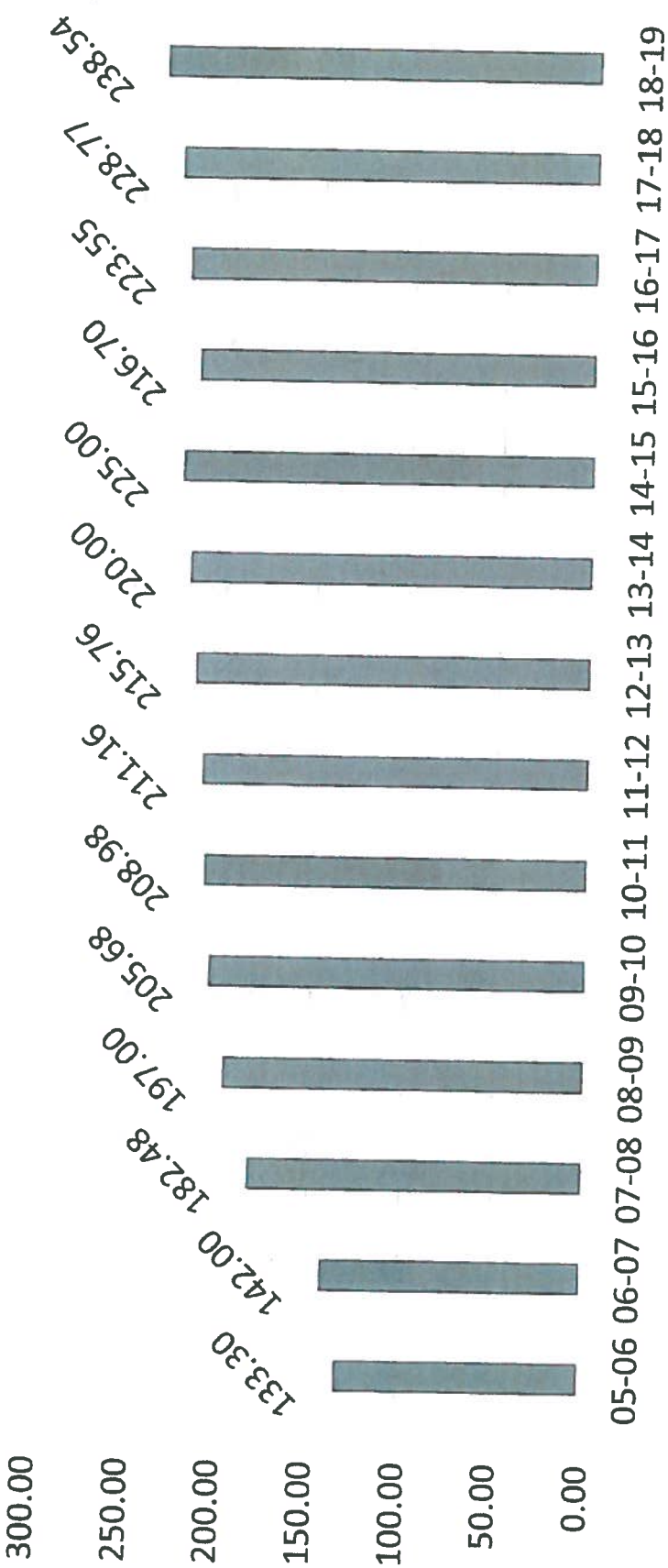


# Tax Rate Comparison

Property Tax Rate Per \$100 Valuation (FY 2018-19)



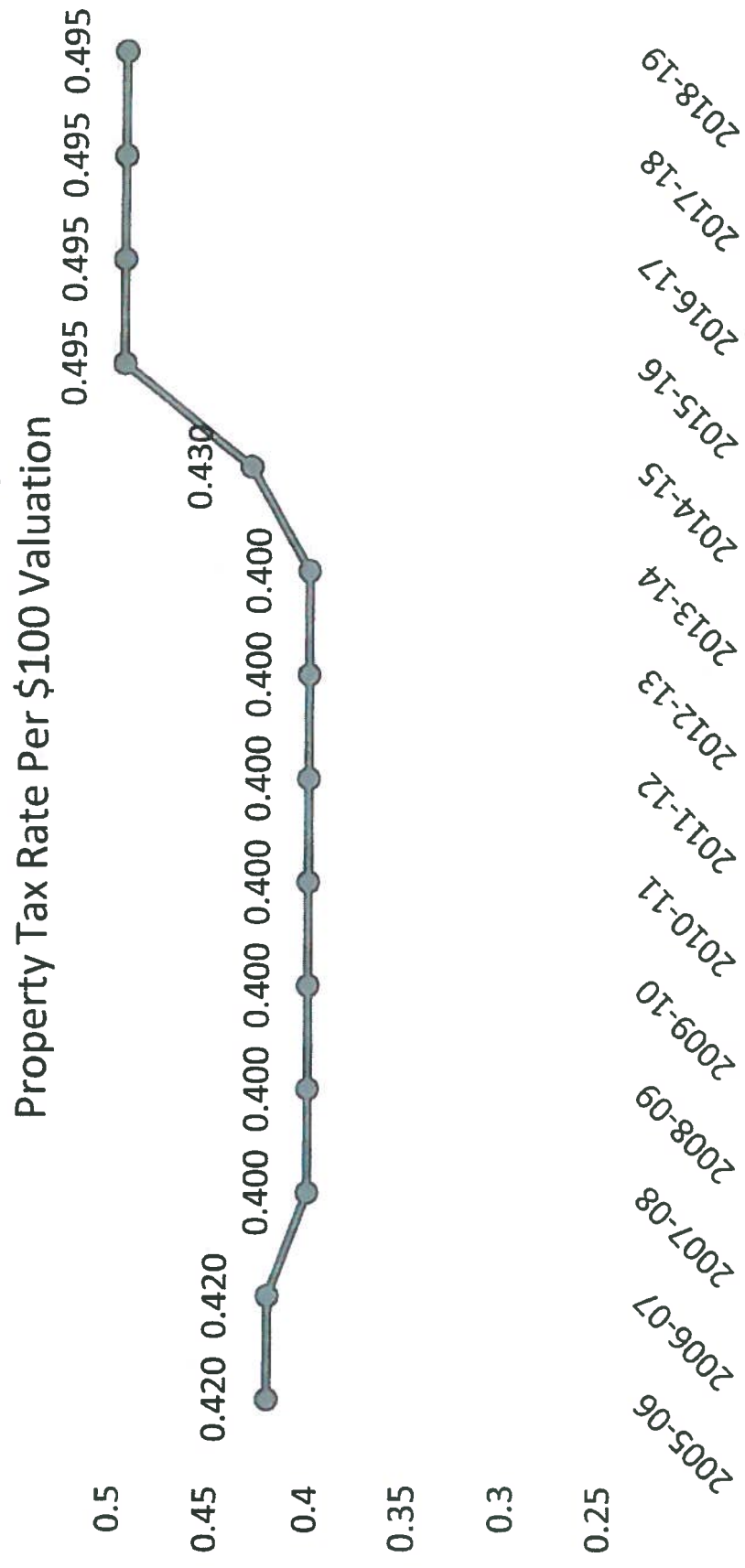
# Tax Valuation History (In Millions)



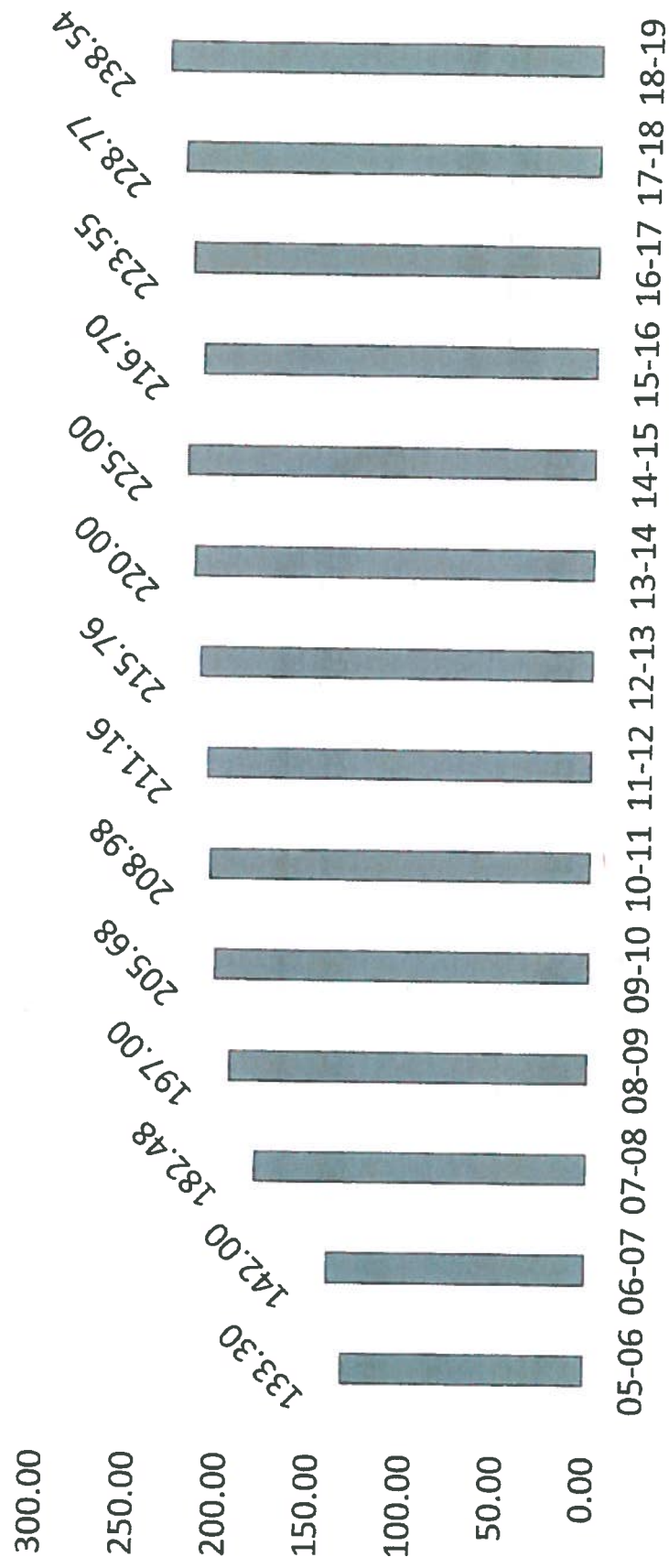
2007-2008 and 2014-2015 WERE TAX REVALUATION YEARS



## Property Tax Rate History

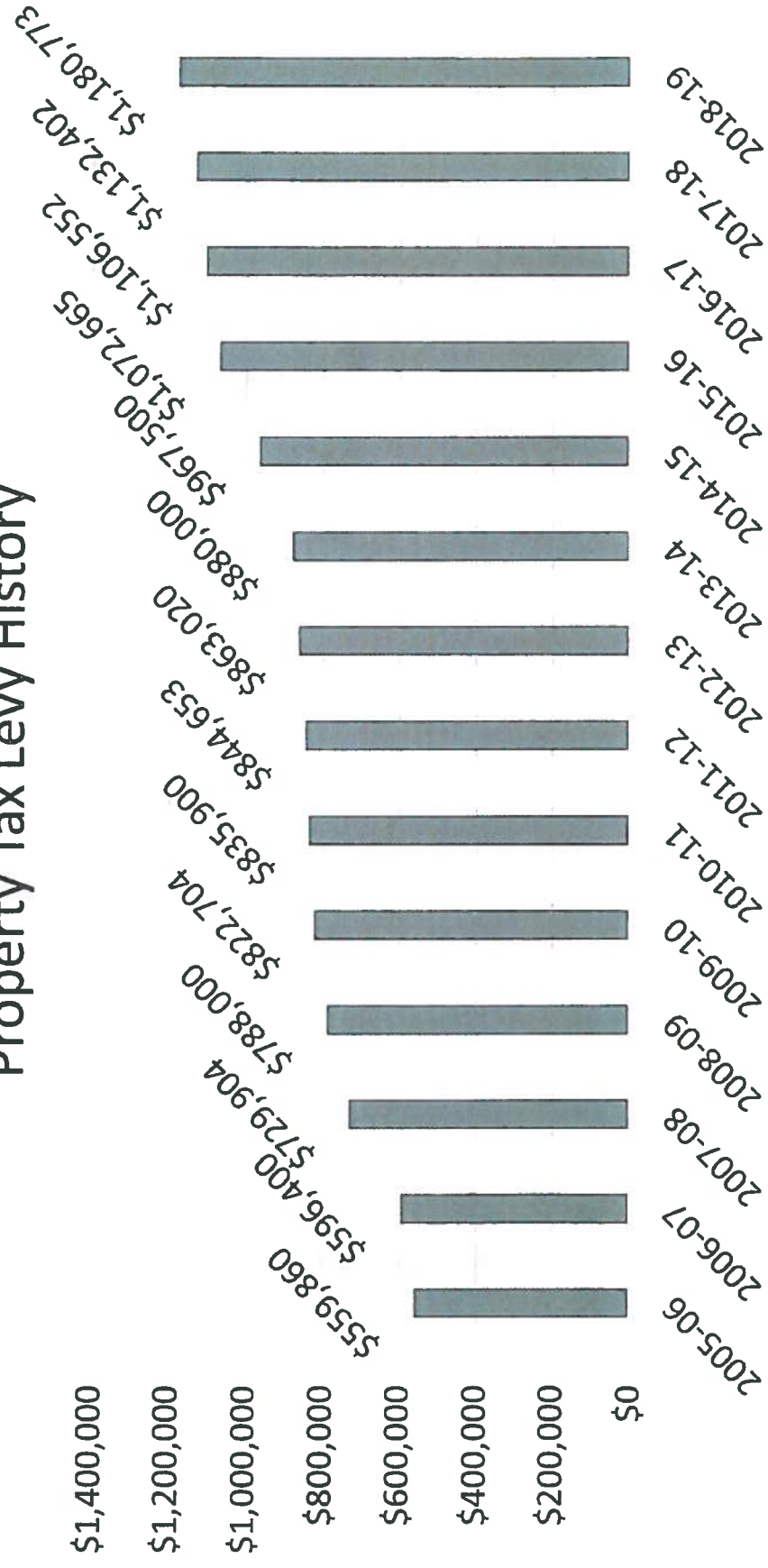


## Tax Valuation History (In Millions)



2007-2008 and 2014-2015 WERE TAX REVALUATION YEARS

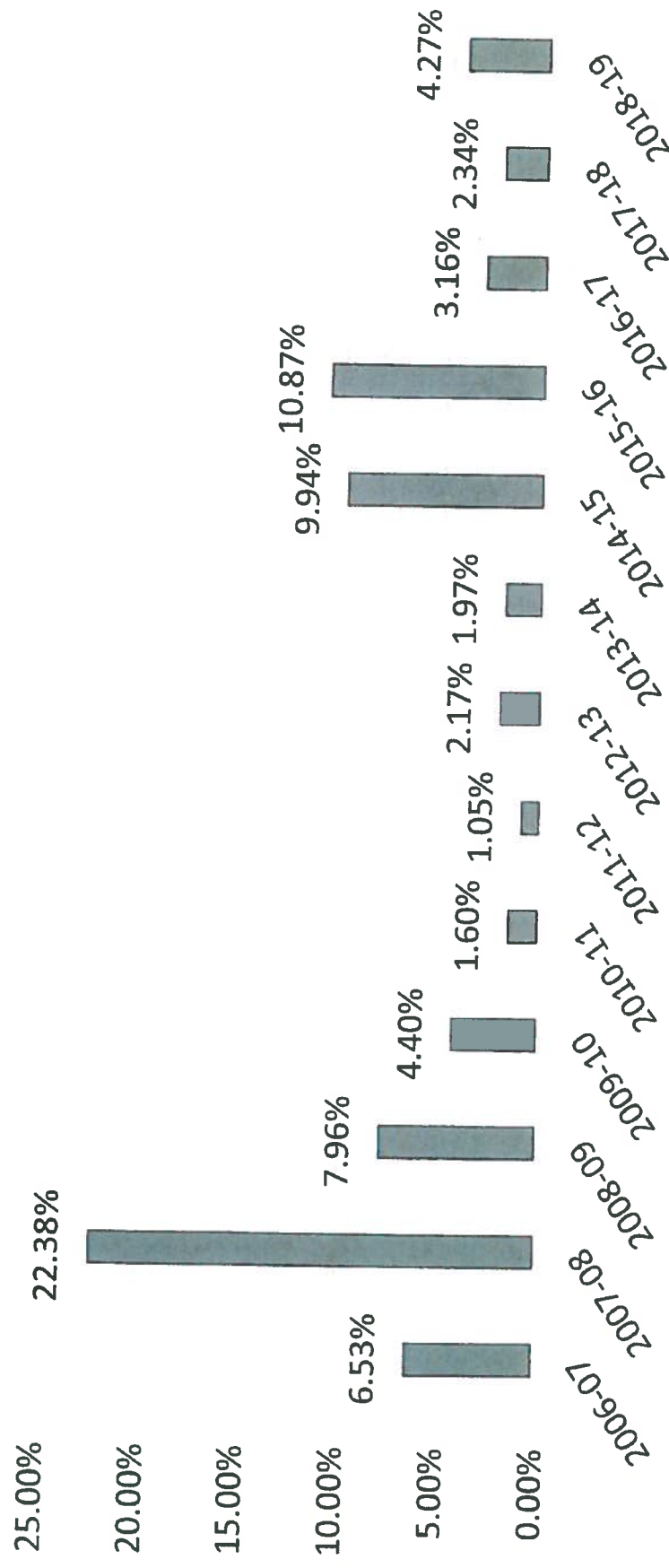
## Property Tax Levy History



2014-15 value reflects 3 cent property tax increase.

2015-16 value reflects 6.5 cent property tax increase.

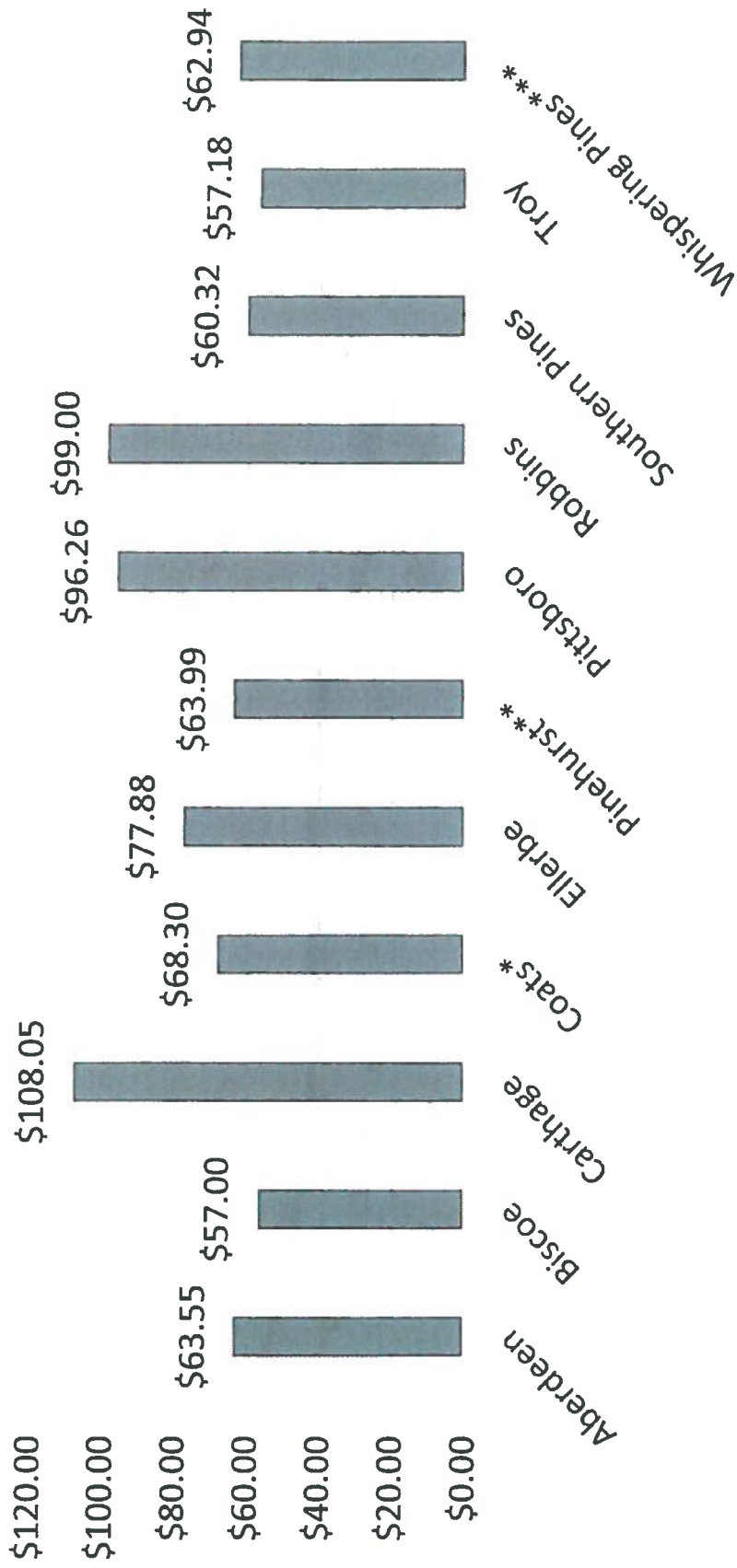
## Property Tax Levy Percentage Change from Previous Year



2007-2008 AND 2014-15 TAX REVALUATION YEARS  
 2014-15 number reflects 3 cent property tax increase.  
 2015-16 number reflects 6.5 cent property tax increase.

# Water & Sewer Rate Comparison

Cost Per 5,000 Gallons - Residential



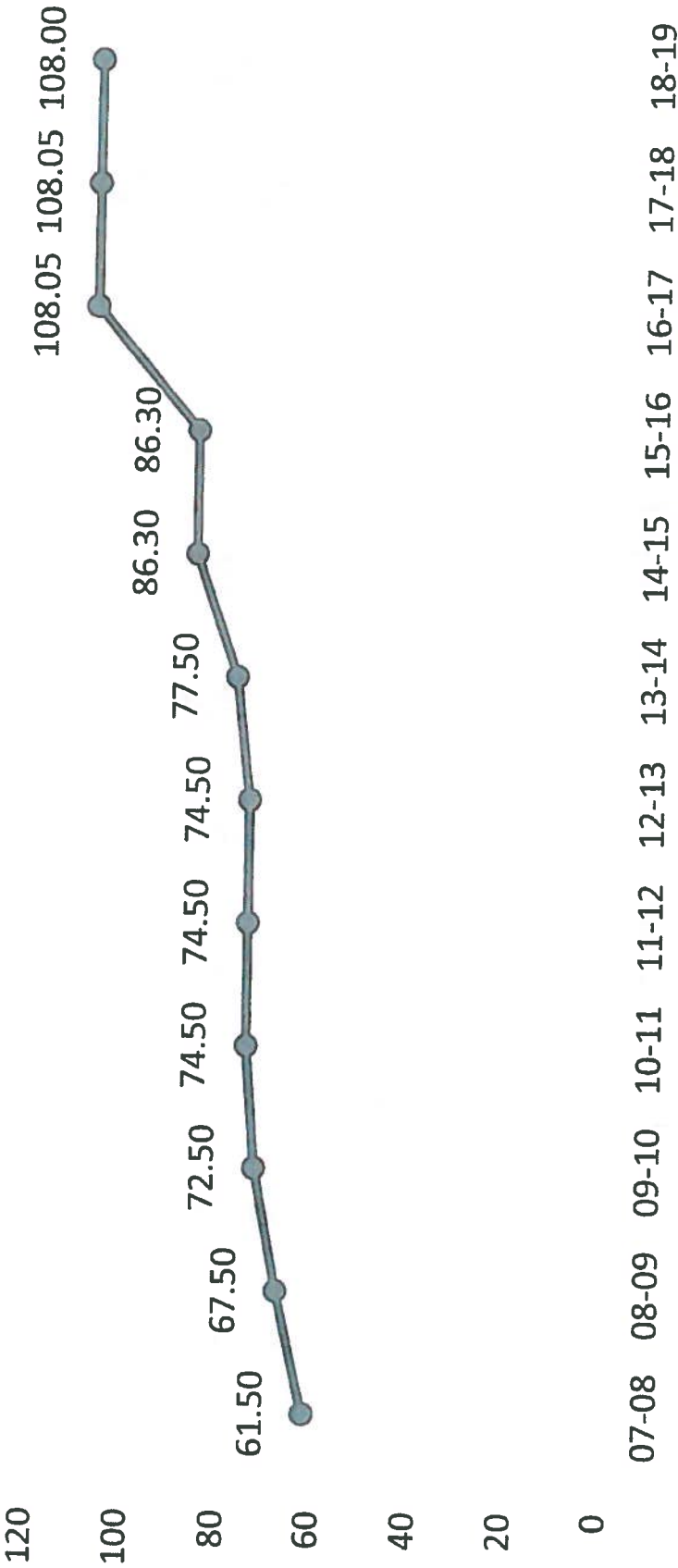
\*The Town of Coats bills water only, the sewer is billed by Harnett County.

\*\*Pinehurst water and sewer are billed by Moore County Public Utilities.

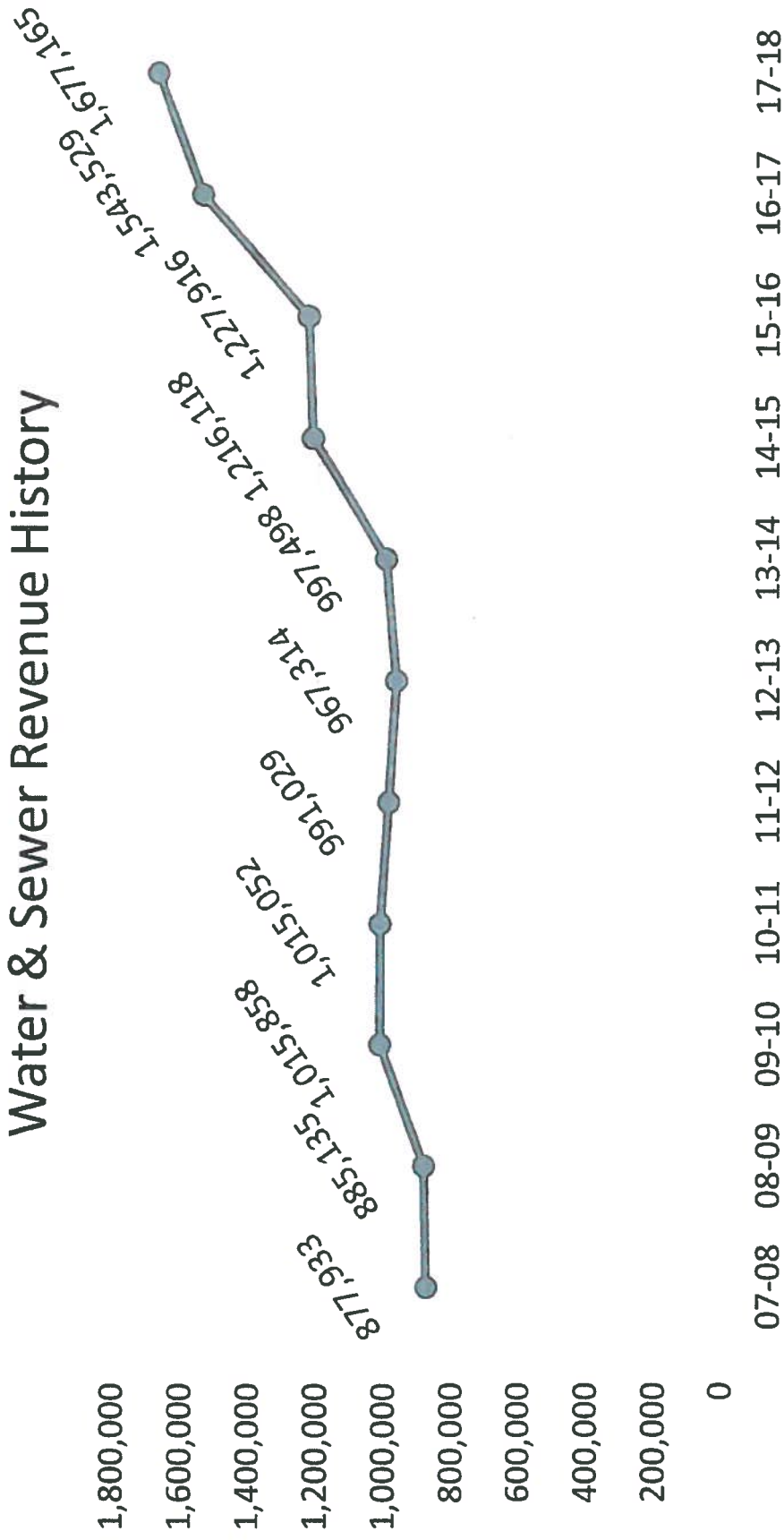
\*\*\*Whispering Pines' water is billed by a private company; they have septic systems, so no sewer.

# Water & Sewer Rate History

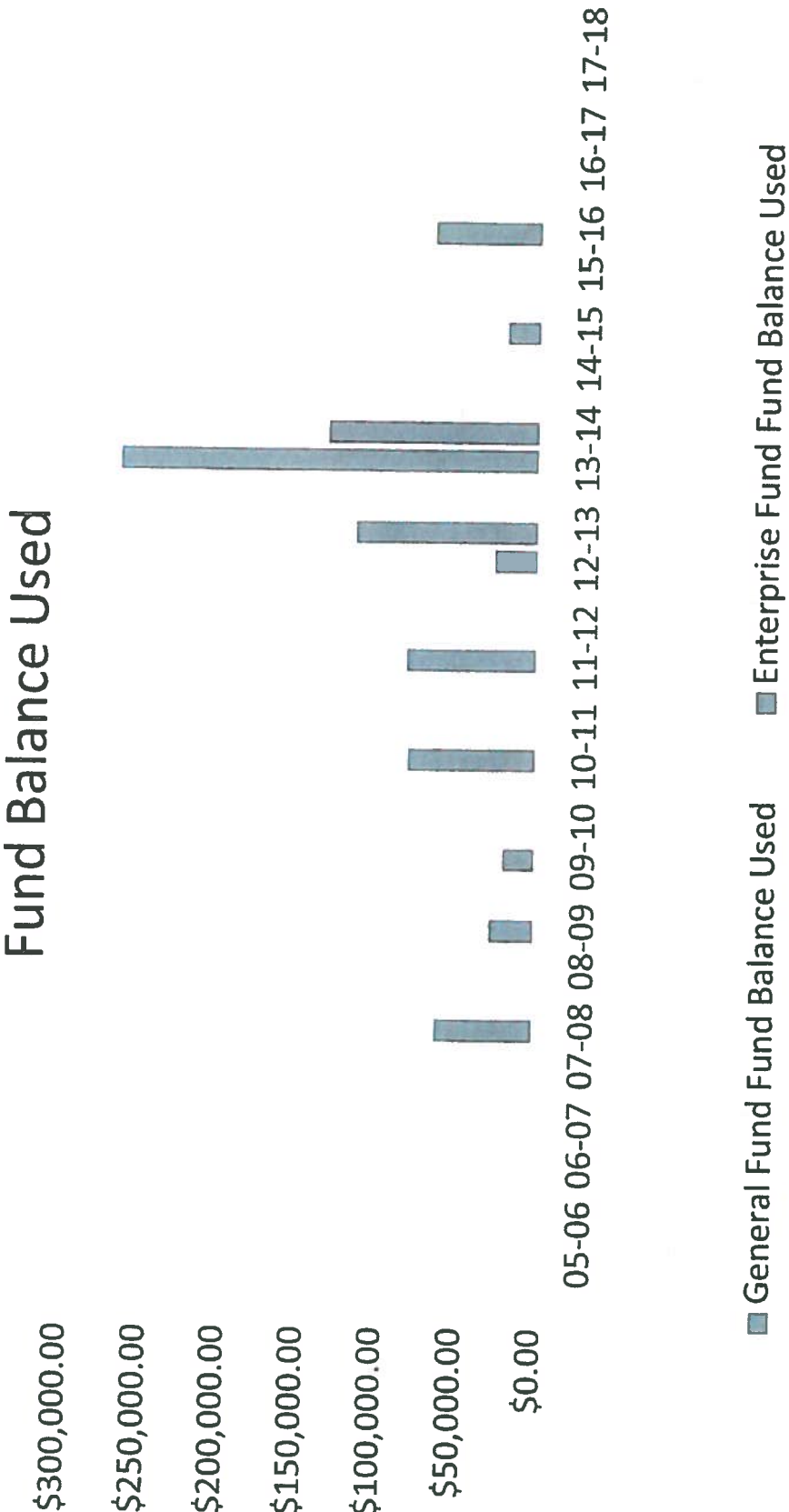
Cost Per 5,000 Gallons - Residential



## Water & Sewer Revenue History



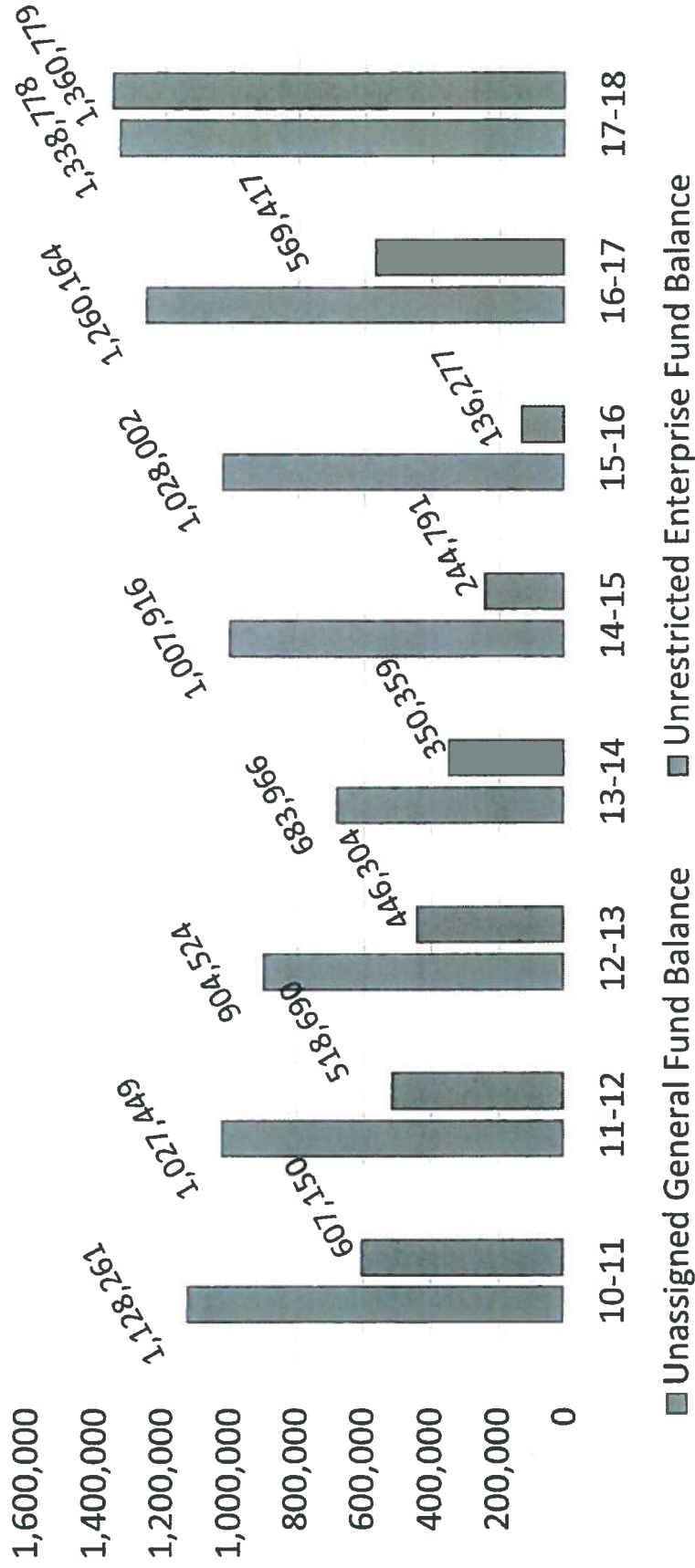
Revenues increased in FY 2014-15 and FY 2016-17 due to rate increases.



The significant increase in use of General Fund fund balance in FY 13-14 is due to transfer to Water Sewer Fund for purchase of water plant filters, generators and other one-time expenses.



## Fund Balance History



FY16-17 Unrestricted Enterprise Fund Balance Available increased due to increased revenues and a decrease in wastewater treatment costs as a result of more efficient operating procedures.

**TOWN OF CARTHAGE  
OUTSTANDING DEBT AT JUNE 2019**

<u>GENERAL FUND</u>									
DESCRIPTION	Financing Agency	ACCOUNT #	AMOUNT OF ISSUE	DATE OF ISSUE	BALANCE 6/30/2018	ADDITIONS	PAYMENTS PRINCIPAL ONLY	BALANCE 6/30/2019	
MUNICIPAL BUILDING	USDA RURAL DEV.	10-500-91	630,000.00	4/23/2002	512,568.84	0.00	11,121.97	501,446.87	
(3) POLICE VEHICLES, (1) FIRE VEHICLE	FORD CREDIT	10-510-20*	164,571.15	9/14/2016	54,794.63	0.00	54,794.63	0.00	
2007 PIERCE FIRETRUCK	USDA RURAL DEV.	10-530-20	350,000.00	5/24/2007	192,506.94	0.00	18,099.10	174,407.84	
2018 SPARTAN FIRETRUCK	CEMC	10-530-20	360,000.00	10/1/2018	0.00	360,000.00	0.00	360,000.00	
TYSON-JONES BUILDING		10-500-60	46,000.00	2/27/2015	15,857.12	0.00	5,285.72	10,571.40	
TYSON-JONES ROOF REPLACEMENT	CENTURY COMMITTEE	10-500-91	30,000.00	3/25/2015	17,774.81	0.00	4,280.49	13,494.32	
<b>SUB-TOTAL GENERAL FUND</b>			<b>1,580,571.15</b>		<b>793,502.34</b>	<b>360,000.00</b>	<b>93,581.91</b>	<b>1,059,920.43</b>	
<u>WATER &amp; SEWER FUND</u>									
SEWER SYSTEM UPGRADE	USDA RURAL DEV.	30-811-91	1,056,000.00	11/18/2014	994,000.00	0.00	17,000.00	977,000.00	
2015 CHEVY TRUCK/VENTRAC TRACTOR	FIDELITY BANK	30-810-91*	77,000.00	9/18/2014	32,461.38	0.00	15,401.20	17,060.18	
SEWER TRUCK	FIDELITY BANK	30-811-91	87,869.00	2/2/2015	36,567.58	0.00	17,349.38	19,218.20	
SEWER VACUUM TRUCK	FIRST BANK	30-811-91	73,218.00	10/14/2016	55,380.01	0.00	18,145.45	37,234.56	
WTP UPGRADE	USDA RURAL DEV.	30-810-91	1,766,000.00	8/22/2017	1,736,000.00	0.00	30,000.00	1,706,000.00	
SEWER SYSTEM UPGRADE	USDA RURAL DEV.	30-811-91	523,000.00	8/22/2017	516,060.00	0.00	8,000.00	508,060.00	
<b>SUB-TOTAL W&amp;S</b>			<b>3,583,087.00</b>		<b>3,370,468.97</b>	<b>0.00</b>	<b>105,896.03</b>	<b>1,050,512.94</b>	
<b>GRAND TOTAL GENERAL AND WATER &amp; SEWER</b>			<b>5,163,658.15</b>		<b>4,163,971.31</b>	<b>360,000.00</b>	<b>199,477.94</b>	<b>2,110,433.37</b>	

**GENERAL FUND**

**POLICE DEPARTMENT**

FORD CREDIT PAY OFF September 2018 (\$164,541.15)

**BUILDINGS & GROUNDS**

USDA PAY OFF JANUARY 2043 (\$630,000.00)

CENTURY COMMITTEE PAY OFF APRIL 2022 (\$30,000)

CHARLES WATSON PAY OFF JANUARY 2022 (TYSON -JONES BLDG)

**FIRE DEPARTMENT**

USDA PAY OFF MAY 2027 (\$350,000.00)

CEMC PAY OFF SEPTEMBER 2029 (\$360,000)

**WATER & SEWER FUND**

**WATER & SEWER**

USDA PAY OFF JUNE 2054 (\$1,056,000)

FIDELITY BANK PAY OFF OCTOBER 2019 (\$164,869.00)

FIRST BANK PAY OFF OCTOBER 2020 (\$73,218)

USDA PAY OFF JUNE 2057 (\$1,766,000)

USDA PAY OFF JUNE 2057 (\$523,000)

## Town of Carthage

### Challenges/Issues/Opportunities

- Low rate of growth in tax base and levy
- Pay back of Rural Center – Little River water line funding
- Water and sewer rates high
- Need to fully cover depreciation in General Fund and Enterprise Fund
- What are Town's strategic goals for next 3 to 5 years
  - Rebuild fund balance in General and Enterprise Funds
  - Maintain 5 year Capital Improvement Plan
  - Fund capital needs
  - Streets and sidewalks
  - Image and appearance of Town
  - Sewer Capacity – design, build and finance new 16 inch sewer line
  - Reduce Sewer Inflow and Infiltration

- Downtown Development Plan
- Rehabilitation of Tyson-Jones Building
- Vision for Carthage's future – what do we want to be; realistically what is possible
- Work with County to plan and design new courthouse
- Water Meter replacement
- Implement and Fund Water Plant Processing Water Recycling
- Update Town's 1999 Land Use Plan